



EXPERIENCE MANITOBA'S TRAILS



The Honourable Brian Pallister, Premier of Manitoba out on the TCT-SWTA trail, Saturday June 11, 2016 with SWTA Board Reps, TM Board Executive, Marissa Zurba and Shirley Hurst

ANNUAL REPORT 2016 YEAR IN REVIEW



MESSAGE FROM THE VICE PRESIDENT

Trails Manitoba achieved some significant milestones this year with the culmination of the Border to Beaches initiative. The completion of this project, overseen by a volunteer Board of a not for profit organization is the result of the many hands of our dedicated staff, tireless project management team and an army of volunteers who contributed an immense amount of their personal time.

In addition to the completion of the Border to Beaches trail, Trails Manitoba is pleased to announce that the Great Trail in Manitoba is now officially 95% connected with the remainder of the trail to be completed this year.

Over the past decade Trails Manitoba has been focused on the connection of the Trans Canada Trail in Manitoba. Because this goal is now being realized, it is prudent that we look to the future of Trails Manitoba. This is an exciting time to be a trail enthusiast in Canada. At the Federal level \$30 million is being invested in the Trans Canada Trail network across Canada. Plans are in the works related to trails and eco-tourism development in Canada. Trails Manitoba will play an integral role in those plans.

Looking back upon the past year, we saw the departure of Chris Hall our Executive Director, but were pleased to welcome Steve Demmings. Steve was able to hit the ground running with the support of our staff and Trails Manitoba Board, and steer the good ship Trails Manitoba on a path to connectivity in time for our Canada Day celebrations.

Lastly, it is with regret that the Trails Manitoba Board bids farewell to one of our long term Board Members; Gwen Coolidge. Gwen joined the Board many years ago as Chair of the Border to Beaches Steering Committee and also served as Secretary of the Board for many years. Gwen's contribution as a volunteer with Trails Manitoba Board of Directors is greatly appreciated by everyone.

Marissa Zurba

2016 Board Members

Executive

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Vice President
Marissa Zurba

Corporate Secretary
Gwen Coolidge

Treasurer
Shirley Hurst

Directors

Verna Hare
Ian Hughes
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Howard Skrypnk

Ex Officio:
Ann Marie Hayek

MESSAGE FROM THE EXECUTIVE DIRECTOR

In its June 25, 2016 report by the Globe and Mail, it was reported that the Trans Canada Trail had achieved 86% connectivity in Canada and 92.6% connection in Manitoba. Since that time, much work has been completed on the trail with gaps being closed, as reported this year by Marissa Zurba. Legions of Trail Association volunteers throughout the Province, together with our provincial and federal government partners, have worked to achieve this great milestone.

Completion of the Border to Beaches Trail marks the completion of the 385 kilometres of trail through some of the most diverse and geographically unique landscapes in the province. Border to Beaches was seen as a very important pilot initiative for the province and for the Trans Canada Trail. The lessons learned resulting from this long term initiative contributed immeasurably to the completion of trail development in other regions of the province.

As one of Manitoba's most enthusiastic users of the Trans Canada Trail, Premier Brian Pallister marked his own milestone when in late August 2016 the Premier completed his own personal quest to traverse the trail from Saskatchewan to the Ontario border with a celebratory dinner in Westhawk Lake with several members of the Trails Manitoba Board of Directors attending. Premier Pallister recently said "The Border to Beaches trail is an excellent opportunity to explore some of the magnificent natural beauty that Manitoba has to offer, through boreal forest to our incredible lakeside beaches."

The Federal Government's recent announcement of \$30 million for five year funding is another exciting opportunity to enhance and enrich the job creation potential of the world's longest trail network. In the coming months leading up to the 150th birthday of Canada, events are being planned in cities and towns across the country. Communities wishing to participate in the CAN 150 Celebrations on the Great Trail program are encouraged to utilize Grant Application Guidelines to apply for funding for your communities as we approach July 01. On June 11, our federal partners will officially celebrate the launch of the Great Trail at Fort Whyte Alive.

Later this year we anticipate that "Great Trail" Pavilion signage will be officially unveiled at the Forks Market along the Great Trail abutting the Red River. Completion of Manitoba's 1,555 kilometres of trail network through Prairie, Canadian Shield, Boreal Forest and Beaches yields one of this country's most exciting and diverse landscapes for global visitors to enjoy and explore for generations to come.

Steve Demmings,
Executive Director



Milestone Manitoba Achievement

Manitobans will soon be able to take advantage of the entire 385 kilometres of trail through some of the province's most beautiful parks and landscapes thanks to the Border to Beaches trail project. The federal and provincial governments and private donations have contributed more than \$4 million to the project under the Building Canada Fund – Communities Component program, which has now been fully expended by Trails Manitoba towards the project.

To date Trails Manitoba has received \$9 million in provincial, federal and private donations in capital and operational funding for Trails Manitoba and Trans Canada Trail for trail development in the province. Trails Manitoba was formed in 1997 by a group of retired civil servants to take over rail lines in order to convert them into trails, rails to trails. Trails Manitoba was subsequently asked to assume the responsibility of connecting The Great Trail in Manitoba and to assist trail associations in the construction and promotion of recreational trails. There are currently 21 regional volunteer trail associations in the province.

"The Border to Beaches trail is an excellent opportunity to explore some of the magnificent natural beauty Manitoba has to offer, through boreal forest to our incredible lakeside beaches."

Premier Brian Pallister

"Manitoba is a province rich in culture and history, with breathtaking landscapes and outdoor activities for both locals and visitors to enjoy," said Premier Brian Pallister. "The Border to Beaches trail is an excellent opportunity to explore some of the magnificent natural beauty Manitoba has to offer, through boreal forest to our incredible lakeside beaches."

"The Government of Canada is proud to be part of the Border to Beaches project as part of the Trans Canada Trail," said the Honourable Navdeep Bains, Minister of Innovation, Science and Economic Development and Minister responsible for Western Economic Diversification Canada. "Residents and visitors alike will be able to experience the diverse geography of Manitoba thanks to the improvements to the trails and their connectivity."

(Continued on page 5)



BY



Trans Canada Trail
Sentier Transcanadien

Border to Beaches consists of over 40 individual initiatives throughout the 385 kilometres of trail. This project will link completed sections of trail and connect Grand Beach Provincial Park and the Whiteshell Provincial Park.

“It is very satisfying for Trails Manitoba to achieve another milestone with completion of the Border to Beaches trail project”, said Marissa Zurba, Acting President and Vice President of Trails Manitoba. “This Border to Beaches milestone and the achievement of 95% trail connectivity in the province has been made possible because of the strong support of provincial and federal funding, an excellent TCT partner and the many Manitoba volunteers and donors who have contributed to trail development.”

“Trans Canada Trail is delighted to have been able to support Trails Manitoba in the development of the Border to Beaches project,” said Deborah Apps, TCT President & CEO. “It will enhance the lives of Manitobans and is sure to become a world-class tourist destination in short order. We’re very proud to count it as part of The Great Trail.”

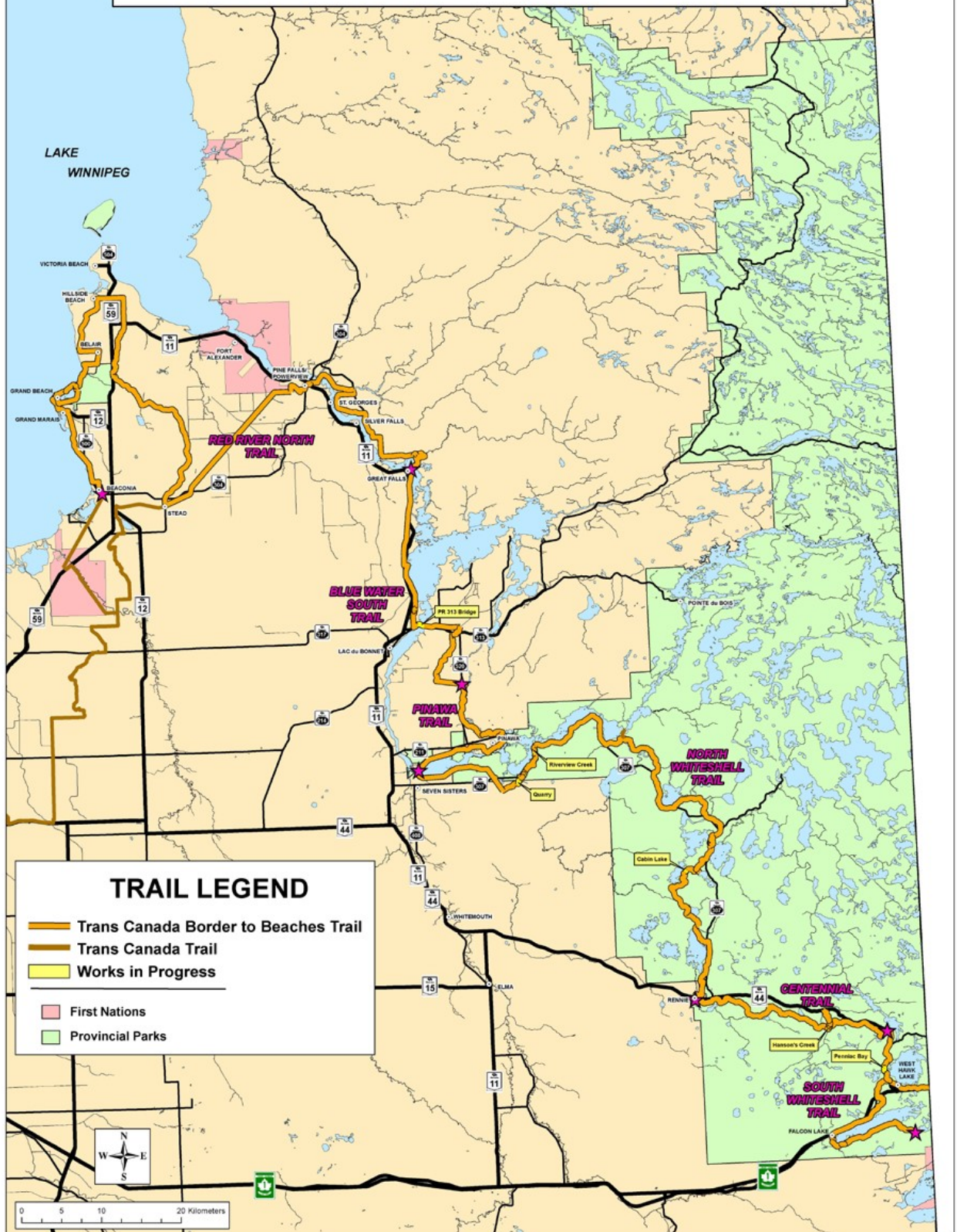
Border to Beaches was an important pilot project, both for Manitoba and for Trans Canada Trail. The approaches and solutions learned in this project assisted in the completion of other large segments of the trail, contributing to The Great Trail system connecting Canada from sea to sea to sea. Manitoba has a diverse geography and the Border to Beaches project will allow more Manitobans and visitors to experience the province through improvements to trails and connectivity between them.

Border to Beaches connectivity focused on finding regional and site-specific solutions for trail building challenges. The new trail infrastructure was created by over 40 individual tendered projects from 2010 through 2016. 383 kilometers of the 385 kilometer long Border to Beaches Trail or 99.5% was connected from the Ontario border to the beaches of Beaconia.



TRANSCANADA TRAIL ***BORDER to BEACHES***

JANUARY 17, 2017



Member Report

Transcona Trails

The past year has been busy for Transcona Trails. We received more invitations to be active in community events. The community became more aware of our organization and we received more unsolicited donations from local businesses.

Transcona Trails continues to advocate for improving the current trails in Transcona, completing the Transcona Trail, and building links between trails so they are easy to use for recreation and commuting.

Upgrading of trails in 2016:

- ⇒ A new park bench was installed on the Transcona Trail near Transcona Boulevard.
- ⇒ A new garbage can and park bench were installed on the Dugald Trail near Plessis Road.
- ⇒ Construction status of short new asphalt trails in Transcona:
- ⇒ The path on Plessis Road from Dugald Road to Pandora Avenue is completed.
- ⇒ Meadowlark Trail on Peguis Street is 2/3 completed. It has large gaps. Neighbourhood construction is ongoing.
- ⇒ The path on Reenders from Peguis Street to Stapon Road is completed.
- ⇒ Flamingo Crossing is 3/4 finished. It needs a short section along the edge of the casino parking lot.
- ⇒ Sir Wilfred Laurier Trail is near completion.

Val Cousineau



The city recently announced plans to build the western extension of the Transcona Trail in 2019. This is great news.

Member Report



It seems that every year gets busier for our Association and 2016 was certainly the busiest as we tied up loose ends before the Trans Canada Trail Official Connection this year.

Infrastructure Manitoba Approvals

For whatever reason, even though we had worked hand-in-hand with the department when we were determining the route of our Trail in 2002, it had never been “officially approved”. So in January 2016, we started the process of going along every metre with department staff. Twelve outstanding issues were identified, most of these requiring distance measurements from provincial roads to our trail. Today, only two remain. Progress is also being made in regards to our north and south links, crossing the Red River and PTH 75 respectively. A big thank you to Trails Manitoba, for their assistance.



Access Points Project

We identified ten locations along our 193-km of trail, where people can park and access the Crow Wing Trail. At each of these locations is an “Access Point Sign” and Trans Canada Trail highway signs on adjacent provincial roads (installed by MI). We are currently working on historical and modern maps of the Crow Wing Trail that will be part of our trailhead signs at these locations. Crow Wing Trail raised funds for the design and Trans Canada Trail is covering the cost of the signs.



Trail Maintenance

Since 2012, we have been matching the Trails Manitoba Maintenance Grant to rent a tractor and mower (bulldozer when necessary) and pay a few volunteers a modest honorarium to maintain the entire 193-km of trail. In 2016, in addition to two mowing passes, additional signs were installed and timely repairs were done following wind storms and river bank slides. Matching the grant is quite a challenge and our operating fund is quickly depleting.



(Continued on page 9)

Member Report



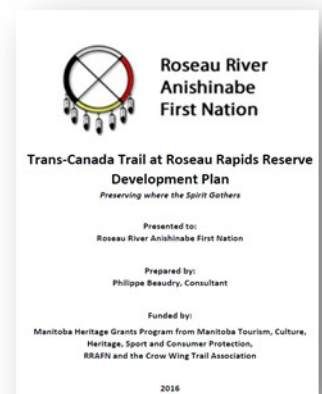
Partnerships

Our partners give us the incentive to keep doing what we do. Our most important partners are our five municipalities and Roseau River First Nation. Their annual memberships support our operations and provide us with leveraging dollars. Actif Epica keeps us going during the winter, with their annual event on the long weekend of February. In 2016, it became a qualifier for the Iditarod Trails Invitational in Alaska. We got to meet racers from all over North America and beyond who appreciated all the work we did on the Trail. The Morris Cadets are getting ready to identify and establish camping spots at regular intervals along the Trail, that they can also use for their survival training.



Roseau River First Nation

Our trail section on Roseau Rapids isn't very long but it has great potential. Our Association was successful in receiving a Heritage Grant to hire a consultant for a development plan. Through consultations, simple steps were identified which include better signage (in three languages) and infrastructure development. This is a work in progress.



Marketing

We now have a Crow Wing Trail banner at each of the seven Actif Epica checkpoints and each year, we pay for an ad in the Eastman Tourism Guide. Our greatest challenge is with social media which trail users mostly depend on. Most of our Board Members aren't very well versed in this type of technology, although we hope to get some official GPS training from our Cadet partners soon! We are confident that the new Trails Manitoba web map will inspire some interested youth to join us on this journey!



2017 already promises to be exciting!

We held a strategic planning session in March, with many of our friends and supporters participating. Our goal to be sustainable is surely within our grasp!

Member Report



This historic trail was established in 1970 to celebrate Manitoba's Centennial and has been developed and maintained through the years by local Scouts and Girl Guides. The trail begins just east of Caddy Lake on the south side of Hwy 44 and travels west to Ross Lake. The trail is 37.0 kms in length with options for varied hiking distances. The Centennial Trail offers a unique adventure as it marked by inukshuks or piles of rocks accompanied by arrow signs. This rugged trail will take hikers through the majestic Ca-

nadian Shield landscape. Hikers will climb steep ridges of granite interspersed with lush valleys; traverse beaver dams; cross numerous tiny streams; pass through the quiet stillness of the lush sphagnum moss bogs; and view tiny lakes and water lily ponds. Under the B2B project initiatives in 2015/16, the trail was developed westward from Ross Lake to the Alf Hole Goose Sanctuary.

The new section circling Ross Lake was finished in 2016. Work was completed on the Bear Lake to McGillivray Falls portion – the junction heading to Hanson's Creek has been clearly marked. The steep incline just after the beaver dam has been mitigated by moving the trail slightly eastward. There was a significant wind storm and high water levels in the summer of 2016 which resulted in downed trees and flooded sections. Unfortunately, due to the high water, the bridge crossing McGillivray Falls was damaged leaving a gap in the Centennial Trail as the trail travelled a portion of the McGillivray Trail. We are awaiting Sustainable Development's plans for that section. There is also a gap at the Hanson's Creek location. The Trail group is currently seeking grants and donations in order to erect a permanent bridge structure.



Centennial Trail logos designed!

We have been approved for 200 cobranded "The Great Trail" and "Centennial Trail" signs. These new signs should be installed in 2017 and will assist users in identifying the difference between the Blue Highway Mountain Biking Trail and the Centennial TCT

Future plans include establishing a website and information kiosks at the following parking areas on Highway 44: - telecommunications tower; former Telford parking area; opposite the Bear Lake Hiking Trail and opposite Caddy Lake Beach.



BY



Member Report



Pinawa
Suspension
Bridge

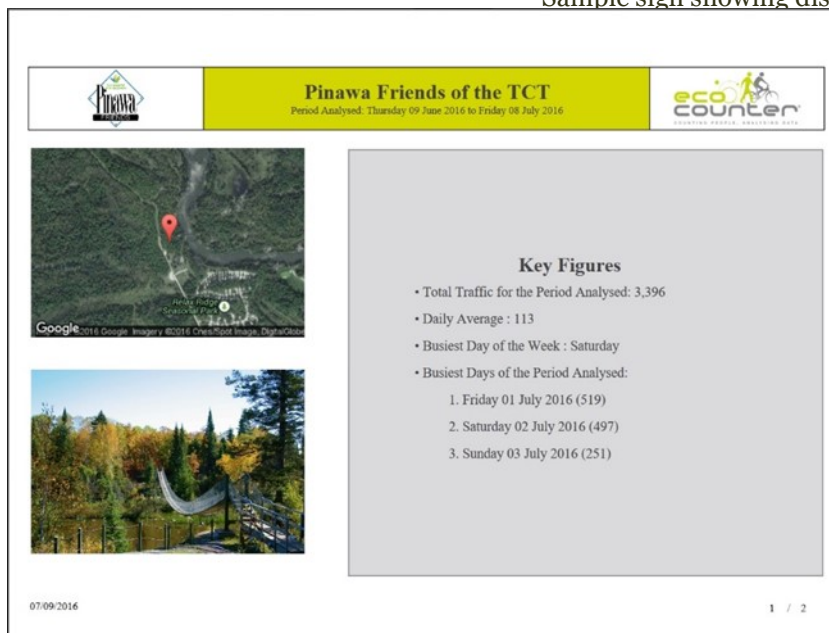
Pinawa Trail Association (PTA)

The Pinawa Trail Association has been busy this past fall and winter on a number of projects. Thanks to a Trails MB Maintenance Grant we have shored up the end of a walking bridge that was sagging and slipping down a channel bank. We have completed a dual trail between the Pinawa lagoons and the Seven Sisters dike so winter traffic is two-way (National Trails Coalition Project). It was signed as a shared trail for walkers, hikers and snowmobilers and the north side has a finished tread as the TCT. Some spots require more topping at the Whiteshell Park boundary and just east of the lagoons. This will be finished as soon as it dries up.

The TCT designed and fabricated some attractive distance signage for us and these 15 signs will be installed this Spring.



Sample sign showing distance to 4 major entry points.

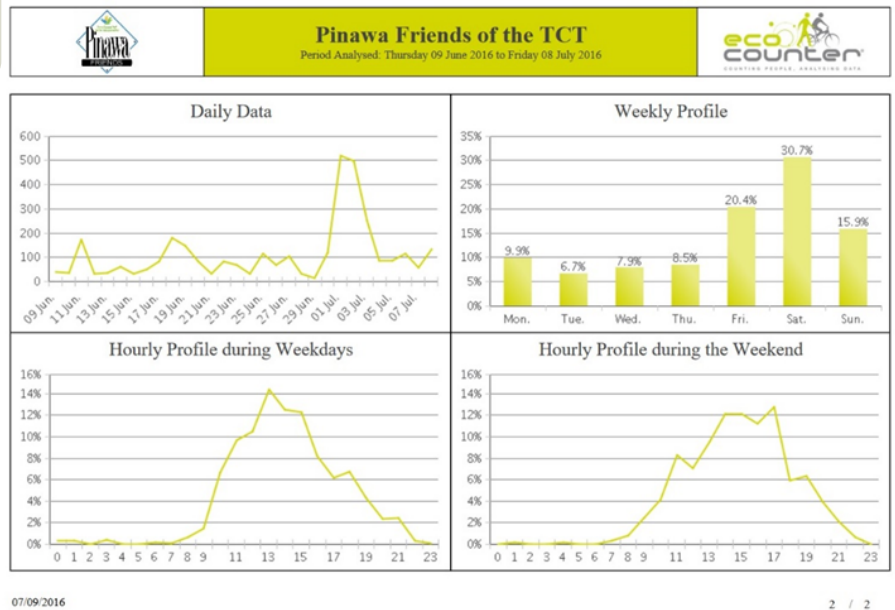


Our partners, The Pinawa Friends of the TCT, have been collecting data with their new EcoCounter and this will assist in grant procurement and direct maintenance funds to heavily used sections.

The Pinawa Trail is 100% connected from the Seven Sisters Generating Station through the town of Pinawa to the Pinawa Dam Provincial Park.

Member Report

Samples of the EcoCounter data report pages.



The Friends of the Ironwood Trail have completed the restoration of the Ironwood Trail and the Ironwood Park – over 400 trees and shrubs have been planted to rejuvenate the mature forest, a picnic pergola has been built, granite and wood furniture has been placed to brand the Park and 12 Interpretive signs have increased the experience for the visitor.

Site Furniture Guide PHOTOS



Interpretive signs



Sample of 1 of 12 decals affixed to the interpretive bases with the Ironwood logo

IRONWOOD INTERPRETIVE TRAIL

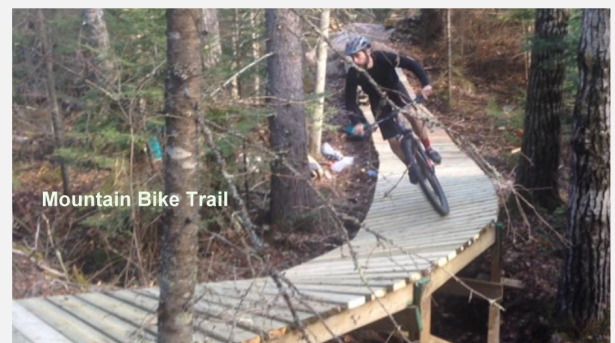
Member Report

South Whiteshell Trail Association, SWTA

I continue to be inspired by the incredible commitment of our SWTA Board Members and volunteers. We truly have a beautiful trail system in the South Whiteshell that continues to grow and improve. Last season we faced challenging weather conditions; first with severe forest fires,, then flooding and finally extreme winds which brought down hundreds of trees throughout our area. MB Sustainable Development took on a leadership role in coordinating trail reconstruction and repair and most of our trails are now in excellent condition. These coordinated efforts were much appreciated. Here are some of the highlights from the past year:



- ⇒ The Lost Lake Trail was completed and now provides opportunities for excellent hiking and intermediate mountain bike cycling. This beautiful wilderness trail connects the TCT along Highway 44 with the Mantario Trail, providing vistas of West Hawk Lake, Lost Lake and Caddy Lake, while creating an interconnected system of trails in the area.
- ⇒ Our new Mountain Bike Trail Initiative continues to gain momentum. Trails have been developed/improved on both the Five of Diamonds, (Falcon Trails Resort) and Blue Highway sections of trail. Volunteers have played a significant role and dedicated many hours of hard work towards developing and improving these sections of trail. We have applied for a grant to MEC to further develop this initiative and will find out next month if we are successful.



(Continued on page 14)

Member Report

- Efforts were made to close the trail gap at Penniac Bay through the Borders to Beaches team. There was a great deal of commitment by all parties involved to obtain community approval to close this gap by building a Cliff Side Trail at Penniac Bay. However, the community has the final say and were overwhelmingly opposed. SWTA then made the difficult decision to remove their support for this proposal and have now committed to exploring options for a Waterside Route to close the gap at Penniac Bay.

- Funds were secured through the Canada 150 Grant initiative to build two connector trails that will link the South Shore Trail along Falcon Lake to the system of hiking and mountain bike trails at Falcon Trails Resort. Again, this is consistent with our goal of creating an interconnected trail system throughout the area. We hope to have these new trails completed to a phase one stage, (final gravel layer will come later), by July 1, 2017 to coincide with Canada Ultra Run planned for Canada's 150th Birthday. Participants will run the new connector trails as the final leg of their 150-mile race.



- Trail Fest 2016 was held on the September long weekend at the Falcon Trails Resort Ski Chalet. We had an excellent turnout given the poor weather, which made our planned outdoor trail activities challenging. The event is a fundraiser for SWTA and includes trail promotion and information, barbeque, beer garden and entertainment by local musicians.

- Donations to purchase granite benches along the trail proved to be very successful over the past year and continue to be a significant source of fund raising for our group.

- Finally, our application to MCSC for funding was successful and SWTA will begin establishing a Volunteer Maintenance Crew and purchasing the tools and equipment required so we can do more trail maintenance using volunteers. The new Volunteer Crew will continue to work collaboratively with Sustainable Development to ensure ongoing maintenance of the trail system in the South Whiteshell.

Submitted by Maureen Barchyn, Chair, SWTA



Member Report

Crocus Trail

There's no better way to celebrate International Trails Day than by reopening a picturesque section of the Trans Canada Trail.



The celebration of the trail reopening was held on site at the junction of Highways 83 and 57. Representatives from Crocus Trail, Municipality of Roblin, Trans Canada Trail as well as Member of Parliament, Robert Sopuck were on hand to offer congratulations and to explore the efforts of the past several months

For several reasons the Duck Mountain Provincial Forest section of Crocus Trail has been a frustration for the Crocus Trail Committee. Flooding due to beaver activity made sections of the trail impassible.

It was important to find a solution to these mounting issues that prevented this section, noted for its beauty and as the entryway into Manitoba from Saskatchewan, from being functional.

In partnership with Trans Canada Trail and with encouragement from TCT's Trisha Kaplan, the Crocus Trail Committee pursued the highly ambitious plan of having the 8 km. section of trail ready in the eight months prior to the opening event.

Permissions and advice were received from local trapper Chuck Karney, Vern Bauman of Louisiana Pacific (who have cutting rights in the area), the Roblin snowmobile club, and officials from Manitoba Water Stewardship, and Sustainable Development, This information was shared with Aaron Goethe, who maintains roads for forestry companies in the area, and the team of Moe Laviolette and Brayden Magnowski of Russell Redi-Mix who were responsible for the bulk of the repair work.



BY



Trans Canada Trail
Sentier Transcanadien

Member Report

Chairperson Hugh Skinner has been on the committee since its inception and was a major part of decision making and provided physical labour at various stages of the project. Crocus Trail would not remain a committee without the hours of dedication that Hugh continues to provide.

Crocus Trail hired Mike Hayward as Project Manager as the first step to a successful project. Mike took personal pride in the project and the trail is a tribute to his dedication to the job. The committee was fortunate that the project partners were cooperative and able to offer their expertise to the project to make the best decisions on how to solve the current problems and avoid future issues. More refining of the trail is required but at present the trail is ready for exploring.

A team of bicyclists eagerly headed out after the opening ceremonies. Their views of lakes, geese, and pelicans and the fascination of finding animal tracks on the trail have led others to be anxious to see the beauty of the trail through their own eyes.



Crocus Trail wishes to thank Trans Canada Trail as they were the major funder for the project. Additional funds were provided by Louisiana Pacific.



Marketing Events

Wednesday Trail Walks

Trails Manitoba organized free Wednesday Walks on Winnipeg Trails

Trails Day Sunday, Oct 23, 2016

Assiniboine Forest

Family Fun afternoon for children 5 –12 yrs.
1-4 pm included GeoCaching, Crafts & Trail Walk.

Explore Trails Meetup

Nature's Classroom series:

“Photography Class on the trail”

“The Yoga of Hiking”



VISIT: www.trailsmanitoba.ca

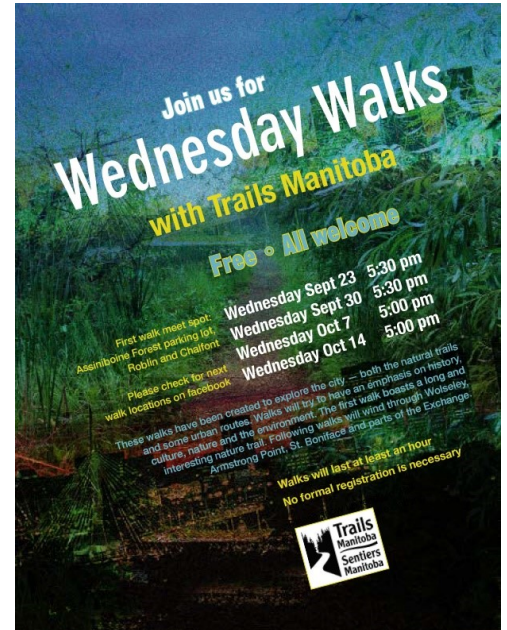
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BY



Trans Canada Trail
Sentier Transcanadien



TCT Trail Members

Altona-Gretna-Rhineland Trail	River East Neighbourhood Network
Blue Water South Trail Association	Rivers West Red River Corridor
Carberry North Cypress Trail Association	Rosburn Subdivision Trail Association
Crocus Trail Association	N. Cypress/Neepawa/Langford Trail Association
Crow Wing Trail Association	South Whiteshell Trail Association
Friends of the Harte Trail	Stanley Trail Association
Fort Whyte Alive	Swan Lake Trail Association
Glenboro South Cypress Trail Association	Transcona Trail Association
Lorne Trail Association	Victoria Millenium Trail Association
Miami Thompson Trail Association	Winnipeg Trail Association
North Whiteshell Trail Association	Seven Sisters Falls Community Centre
Pinawa Trail Association	Swan Lake First Nation
Red River North Trail Association	

Manitoba Recreational Trails Association Inc. 2017 Board of Directors

Executive Directors

Ian Hughes: Acting President/Secretary
 Marissa Zurba: Acting Vice President
 Shirley Hurst: Treasurer
 Alex Man: Grants Committee Chair

Directors at Large

Wayne Arseny
 Brent Buss
 Verna Hare
 Charles Zant
 Howard Skrypnyk
 James Benson

Financial Statements

MANITOBA RECREATIONAL TRAILS ASSOCIATION INC. Consolidated Statement of Operations

For the year ended December 31 2016 2015

	MRTA and RTB	Local Trail Groups	Total	Total
Revenue				
Border to Beaches Project				
Grants	\$ 1,116,841	\$ -	\$ 1,116,841	\$ 274,306
Capital Campaign	3,000	-	3,000	9,834
Donations	1,021	24,041	25,062	25,862
Fundraising	858	-	858	15,707
Grants	170,546	19,816	190,362	250,167
Interest income	17,722	-	17,722	29,271
Memberships	1,785	-	1,785	2,110
Merchandise sales	305	-	305	273
Other income	1,910	-	1,910	3,424
Recognition of deferred contributions	833,612	-	833,612	177,012
Workshop	5	-	5	605
	2,147,605	43,857	2,191,462	788,571
Expenditures				
Bank charges and interest	290	97	387	463
Border to Beaches Project	1,920,376	-	1,920,376	427,901
Insurance	2,528	-	2,528	826
Licences and memberships	604	-	604	456
Marketing	13,867	725	14,592	9,452
Meetings	2,484	-	2,484	420
Millennium Fund expenses	5,776	-	5,776	42,580
Office	13,612	217	13,829	8,452
Professional fees	6,262	-	6,262	8,875
Property taxes	134	-	134	490
Rent	11,475	-	11,475	8,583
Salaries and benefits	85,218	-	85,218	60,118
Telephone and communications	9,125	-	9,125	2,059
Trail construction	-	10,067	10,067	89,355
Travel	1,808	-	1,808	1,744
Workshop	1,551	-	1,551	3,923
	2,075,110	11,106	2,086,216	665,697
Excess of revenue over expenses for the year	\$ 72,495	\$ 32,751	\$ 105,246	\$ 122,874

Trails Manitoba thanks the Province of Manitoba, Department of Health, Seniors and Active Living, the Trans Canada Trail, the National Trails Coalition and the Winnipeg Foundation for their continued operational support and partnership in trail development. Working together with donors, partners and volunteers we advance trail development and promote trail use in Manitoba.

Financial Statements

MANITOBA RECREATIONAL TRAILS ASSOCIATION INC. Consolidated Statement of Changes in Net Assets

For the year ended December 31	2016		2015	
	MRTA and RTB	Local Trail Groups	Total	Total
Balance, beginning of year	\$ 484,012	\$ 16,946	\$ 500,958	\$ 378,084
Excess of revenue over expenses for the year	72,495	32,751	105,246	122,874
Balance, end of year	\$ 556,507	\$ 49,697	\$ 606,204	\$ 500,958

MANITOBA RECREATIONAL TRAILS ASSOCIATION INC. Consolidated Statement of Cash Flows

For the year ended December 31	2016		2015	
Cash Flows from Operating Activities				
Excess of revenue over expenses for the year	\$ 105,246	\$	122,874	
Adjustments for				
Recognition of deferred contributions	(833,612)		(177,012)	
	(728,366)		(54,138)	
Changes in non-cash working capital balances				
Accounts receivable	(446,446)		(125,759)	
Prepaid expenses	(9)		(27)	
Accounts payable and accrued liabilities	267,271		(23,717)	
	(907,550)		(203,641)	
Cash Flows from Financing and Investing Activities				
Restricted contributions received	7,204		7,871	
Decrease in cash and cash equivalents during the year	(900,346)		(195,770)	
Cash and cash equivalents, beginning of year	1,543,644		1,739,414	
Cash and cash equivalents, end of year	\$ 643,298	\$	1,543,644	
Represented by				
Cash	\$ 607,992	\$	1,535,901	
Restricted cash	35,306		7,743	
	\$ 643,298	\$	1,543,644	





Rennie River Bridge

